**Reporting Agency: UNDP**

**Country: Armenia**

**STANDARD PROGRESS REPORT[[1]](#footnote-2)**

**No. and title: 0089107/00091029 “Integrated Support to Rural Development: Building Resilient Communities”**

**Reporting period: 2015-2019/Q1**

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| **I. PURPOSE** |
| *The overall goal of the project is to ensure the balanced development of RA regions through an integrated socio-economic approach, as well as raising the quality of life and income level of the local population in bordering areas of Tavush region.*   * Goal: To promote inclusive and sustainable growth by reducing disparities and expanding economic and social opportunities for vulnerable groups. * Objective: To ensure balanced development of RA regions through an integrated socio-economic approach, as well as raising the quality of life and income level of the local population in bordering areas of Tavush region. * Duration: 2015-2020 * Theory of Change: The theory of change of the project hinges on the principles of integrated and participatory community led development. Through an array of participatory tools and methodologies the Project thoroughly analyzes the real situation in the communities considering the economic, social, cultural, environmental dimensions and engaging the community and the local self-government bodies in need assessment and solution design processes. This enables to get a clear picture of the vulnerabilities and threats on the one side and the opportunities and potential on the other side as experienced by the locals. This detailed map of problems and the available resources allows the Project to comprehensively address the needs of the communities by designing need-driven, context-specific interventions in the sphere of income-generation and infrastructure rehabilitation building strong partnerships with the local communities, linking the local governments to interested parties, or assisting them to reach out to available funds. As a result of highly inclusive approach a strong ownership is built among the beneficiary communities. This approach has enabled the economic empowerment of locals through engagement in primary and secondary sustainable agricultural production and improved their livelihoods through facilitating access to rehabilitated infrastructure. * Implementing Partner/Responsible Parties: Ministry of Territorial Administration and Development   II. RESOURCES AND FINANCIAL PERFORMANCE   * *Matrix showing project’s total, annual and delivered resources and percentage by donor funds.*  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | |  | Total Project Budget | Current Year (2019) | | | All Years Delivery  as of SPR date (USD) | All Years Delivery rate as of SPR date (%) | | Annual Budget | Delivery as of SPR date (USD) | Delivery rate as of SPR date (%) | | Donor 1/RUS GOV | USD 5,024,988.71 | 1,520,316 | 665,556 | 43.7 | 3,509,307.68 | 69.8 | | Donor 2/Voskevan | 5,154.58 | 0 | 0 | 0 | 5,154.58 | 100 | | Donor 3/ ARM GOV | 76,190.88 | 0 | 0 | 0 | 27,223.6 | 35.7 | | Total | 5,106,334.17 | 1,520,316 | 665,556 | 43.7 | 3,541,685.86 | 69.4 |  |  | | --- | | **III. RESULTS, PROGRESS** |  * ***Project’s outcome, output and progress vis-à-vis the Country Programme (****UNDAF, CPD, SP, SDGs, etc.).*   UNDAF Outcome 1.2. Vulnerable groups, in particular women and youth, have greater access to economic opportunities in the regions of Armenia  Applicable Output(s) from the UNDP Strategic Plan: 1.2.1. National and local capacities to develop and implement innovative and diversified income-generating policies and practices targeting the most vulnerable groups strengthened.  The project has provided comprehensive support to the beneficiaries starting from capacity-development up to the provision of production means helping them to design an unimpeded “creation chains” without gaps.  The project initiatives directed towards adding value to the local products and creating value chains generate significant economic returns and spill-overs for the communities. In addition, the creation of institutional mechanisms (in this case community-development funds) for delivering local public services and managing the hard infrastructure provided by the Project guarantee the sustainability of the interventions and their longevity.  ***Project’s progress vis-à-vis the Results and Resources Framework of Prodoc****.*  In addition to the reported results in RRF, the Project has completed the construction of the street lighting system in Choratan settlement of Berd community increasing the safety and improving the quality of life for the local population (the total population of the settlement is 1012).  Two combine harvesters are purchased for Koti and Tsaghkasar settlements for increasing the area of cultivated land and improving the efficiency of wheat harvest. This is the second set of agricultural machinery transferred to the joint community development foundation to cover the local need of harvesting services. Since 2018 the cultivated area in both communities has increased by 100%, 520 households have gained access to agricultural services of harvesting and ploughing. The machinery allowed the beneficiaries to decrease the harvest losee by 35% (5% compared to 40% formerly).  12 energy efficient greenhouses are purchased with the purpose of increasing the income-level for 12 households through extending the seasonality of growing fresh vegetables.  250 LED luminaries are procured for the construction of street lighting in three communities.  2 tractors and three sets of gardening equipment are purchased for the horticultural center in Ayrum community. The horticultural centre is under construction and is planned to be the first of its kind in the area providing a comprehensive agricultural service to the locals and test progressive agricultural practices.  The renovation of the main water line of Nerkin Karmiraghbyur is under construction (60% is completed) and will benefit 1091 local population.  The school canteens in Kirants, Voskevan and Dovegh communities are being renovated to allow administration of school feeding to 173 pupils under improved hygiene conditions.   |  |  |  |  |  |  |  |  | | --- | --- | --- | --- | --- | --- | --- | --- | |  |  | | | | | Current Year (2019) | | |  |  | | | | | Planned | Actual | | Activity/Output | Annual Targets | Q1 | Q2 | Q3 | Q4 | Status | Comments | | 1. Development Planning | Number of Integrated community development plans | 1 | 2 | 2 | 2 | Completed for Q1 |  | | 1. Agricultural development. agroprocessing | Number of new Community Based Organizations | 0 | 1 | 0 | 0 |  |  | | Number of greenhouses constructed and agroprocessing/agroproduction units established | 0 | 20 | 20 | 10 |  |  | | Number of new job opportunities in the communities | 0 | 40 | 40 | 20 |  |  | | Number of agricultural machinery pools established | 0 | 0 | 0 | 0 |  |  | | Number of training courses implemented | 0 | 0 | 3 | 3 |  |  | | Number of people trained | 0 | 0 | 25 | 25 |  |  | | Volumes of products flown through collection centers | 0 | 0 | 5 | 5 |  |  | | 1. Infrastructure Rehabilitation | Number of community infrastructures rehabilitated | 0 | 1 | 2 | 4 |  |  | | Number of population benefiting from access to safe drinking water and other infrastructures | 0 | 1000 | 15000 | 2500 |  |  |   **IV. GENDER MAINSTREAMING RESULTS**   * *Indicate the project’s gender mainstreaming results vis-à-vis the prodoc framework.*   Gender Marker:GEN2   * Overall 30 women participated in the focus group discussions and the community meetings held during the Q1. Meeting with womens’ focus groups during community development design stage helped to listen and consider all voices and concerns and reflect those in community development plans. * Young woman entrepreneurs were supported to establish sewing enterprises. 7 female sewing startuppers received need-based trainings and equipment. This is a cross-practice componentdesigned with UNDP Women in Local Democracy project with one-day workshop for women entrepreneurs of Tavush followed by a call to support the best project ideas. The winning teams received equipment to start businesses in their communities, thus, contributing to women’s financial independence and stability,   **V. RISKS, CHALLENGES, LESSONS LEARNED**   * *Indicate project issues, challenges and lesson learned with solutions proposed.* * *Update the Project Risk Log (see sample attached). N.B. Risks that are no further relevant shall not be deleted from the Log; an explanation is to be provided regarding its status. Include SESP risks.* * *Update risks in Atlas.*   No significant issues have been identified during the reporting period of Q1.  Lessons Leant:   * While co-financing can sometimes be an obstacle to undertake a venture through small-scale enterprises for the local farmers, still it reinforces the sense of ownership and is an absolute must to ensure the longevity of the project’s impact. * For the same reason, a strong institutional basis supported by the local community should be established for a medium, community-oriented joint production. * All the projects whether in partnership with the local municipality or the community should be endorsed by a representative and independent committee or/and the community council, to ensure that the initiative is taken by the consent of the community. * There should be a stronger link between the community development plans and the initiatives and local development strategies offered by the Government to fine-tune the efforts, ensure synergy and mutual support.   **VVI. COMMUNICATION AND PARTNERSHIPS**   * *Present planned and conducted international cooperation instances, cross-sectorial and inter-agency cooperation (if any).* * The Project has joined efforts with WFP to support the legume cultivation, as a high-value crop in Berd area of Tavush region. The cooperation focuses on supporting the small-farm production in the region through creating a supply chain to facilitate the access of the farm production to the market. The anticipated results include supporting 15 farmers to start cultivation of about 18.63 ha of beans which will reach the local market through the supply chain designed and implemented through UNDP-WFP cooperative efforts. * UNDP and Armenian Relief Society (ARS) cooperated through increasing the efficiency of the Project-installed greenhouses by construction of drip irrigation system for 30 greenhouses. The irrigation systems constructed with the support of ARS allowed 60 Project beneficiaries to use the new technologies of irrigation for efficient and water-saving farming bringing down the cultivation costs and increasing the yield. * Summary of communication and visibility activities with evidence (in line with Communication plan).   *1.* [*Facebook Video post on Chinari Satsil Women Cooperative*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2035622409852351&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682084540&sdata=wtVTFaoBCy12n1l931ZTLh%2Bhd7M2oazL2d21nhBSQGI%3D&reserved=0)  *2.* [*Facebook Post, Animation featuring Project Results*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2041122012635724&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682094545&sdata=3fwDCThUFyZhzMIUy1vy94jCOgi5YSJsTz8xSEQwRTg%3D&reserved=0)  *3.*[*Announcement of the article published by Varkanish*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2045029618911630&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682104550&sdata=li9901yyqw01ygahg6Tt1bAO7zi2l92HnZq0Vualgyg%3D&reserved=0) *on the Project*  *4.*[*Article on the Project published by Varkanish*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2Fhanr.varkanish%2Fposts%2F2057883357624399&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682114560&sdata=Zlbo6CDbFo%2Bqk6t0y5Ap%2FwohFKwrINs86Tp5w9B0oPo%3D&reserved=0)  *5.*[*“Life goes on…” film trailer*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2049741075107151&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682114560&sdata=DeAzfHZ3LhGe9CKWJkeLubhWtL4Yk1a6khZlBjwRHF4%3D&reserved=0)  *6.*[*Film “Life goes on…” announcement*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2055263094554949&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682124569&sdata=Jb%2B1n4W8K6uDJ9dc5EMdlMupUSzrCj7Ap1su1sK%2FUj4%3D&reserved=0)  *7.*[*Film “Life goes on…” published on YouTube*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.youtube.com%2Fwatch%3Fv%3D5e22PfdARE4%26feature%3Dyoutu.be&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682124569&sdata=yDkgiJ6QgaSx6Ns3VPJlBx5jmSQ4kDOY9Xa1MtkY18s%3D&reserved=0)  *8.*[*Announcement about media coverage by Sputnik Armenia*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2060691940678731&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682134574&sdata=4x6tqxUITDLeHRPDzt6FKPnWmPhFo2Fv7cc%2Fmm6R4A8%3D&reserved=0)  *9.*[*Media coverage by Sputnik Armenia about “Life goes on…” film*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Farmeniasputnik.am%2Fvideo%2F20190127%2F16981817%2Fvideo-tavushi-marz-nerqin-karmir-axbyur.html&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682144583&sdata=E2Agg09gF%2F%2FVMtTxoZjoddVjzI4RF2aZ4UN83292F7A%3D&reserved=0)  *10.*[*Russia is a key partner in implementation of UNDP projects in Armenia by Sputnik Armenia*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fru.armeniasputnik.am%2Fsociety%2F20190130%2F17033754%2Frossiya-stala-klyuchevym-partnerom-v-realizacii-programm-oon-v-armenii.html%3Ffbclid%3DIwAR0yfpWtvCge4LrgaPR7Rf25drZvgVBvJrQdSWbckNSNZqEDBFDPym1tSpw&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682144583&sdata=zQ3XpECA6ocBhZfweQfEWB9bwpxLiYVQVzdc2knFiDI%3D&reserved=0)  *11.*[*Video about Chinari Seedlings Women's Agricultural Cooperative*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2064925000255425&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682154588&sdata=bfipa2YpCjyoDzW33mQDgnpWboQkSOuRjqtcpFxVdMA%3D&reserved=0)  *12.*[*Contest announcement*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2070451589702766&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682164593&sdata=CUSsKTArhr0vGCImb7jTkZGoXuzzFAqY1iVdTl2iMnw%3D&reserved=0)  *13.  Facebook Post,* [*Armen Tiraturyan took part in "SDGs and the Church" conference*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2074677465946845&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682164593&sdata=v2%2FLQ6Nl5fv1lVamV2%2FXJpHJdnIU0C0jZEn15TwI2SA%3D&reserved=0)  *14.*[*“Let's talk about community development” event*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2Fevents%2F631880330562557%2F&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682174603&sdata=RkdcG%2B7o2lK6yS%2B9izHbwplw7ICGOiWkvCTFsdfCtIA%3D&reserved=0) *created on Facebook*  *15.*[*Announcement about media coverage by 1 TV*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2091415557606369&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682174603&sdata=EdAIEmadM0RQ%2Bbe3U5c%2F4cQxb75427fYL2ePIT0YW%2FA%3D&reserved=0)  *16.*[*Public TV on the seedling greenhouse in Chinari*](https://eur03.safelinks.protection.outlook.com/?url=http%3A%2F%2Fnews.1tv.am%2Fhy%2F2019%2F02%2F18%2F%25D5%258D%25D5%25A1%25D5%25B0%25D5%25B4%25D5%25A1%25D5%25B6%25D5%25A1%25D5%25B4%25D5%25A5%25D6%2580%25D5%25B1-%25D5%2589%25D5%25AB%25D5%25B6%25D5%25A1%25D6%2580%25D5%25AB-%25D5%25A3%25D5%25B5%25D5%25B8%25D6%2582%25D5%25B2%25D5%25A8%2F112524%3Ffbclid%3DIwAR0T4JcdvPV7_O6uw_ZseC5xbQCiS-w8IPxewmhugC1pktgsQJQBRCFKmj4&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682184612&sdata=9K1jAhzAOmmAUXL1MBAoZzji2IhTbg8FihNGQcImVG4%3D&reserved=0)  *17.*[*Announcement about media coverage by Armenpress*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2099016523512939&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682194617&sdata=13o7eFfsDUT7qAR%2B9%2F5N81kLmY7tEfbraaEgWdV7Fq4%3D&reserved=0)  *18.*[*New jobs to be created in Tavush, article by Armenpress*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Farmenpress.am%2Farm%2Fnews%2F965278.html%3Ffbclid%3DIwAR3vnMwHWVBUJdq_aQ4zib44rQ4G_0LVag5VhYvu7bZh-i56hkZ5ae87H2Y&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682204626&sdata=Q%2BgvD7Ke8XESzzqO%2BIrDiXKPcbi3vAqwYkse1kNKmJ4%3D&reserved=0)  *19.*[*Announcement about media coverage by "Kentron" TV*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2099005726847352&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682204626&sdata=6H%2FvZMPWaLv0Lr8Hff8YAqly3xUZW7BMughn2IS9UYg%3D&reserved=0)  *20.*[*"Kentron" TV coverage "Let's speak about the development of border communities"*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.youtube.com%2Fwatch%3Fv%3DAIOmOj5cpnM%26feature%3Dyoutu.be%26t%3D2537%26fbclid%3DIwAR33NAJyaP-ZD-yxtDce-OACNrhn1VIXkegKoY5JWPY7UKD6V7v4c9iVSOE&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682214631&sdata=cPIsO4Sd0%2B%2BfT6o9Pabeqv7m%2FNTFuKPxROISEzdXHsQ%3D&reserved=0)  *21.*[*Announcement about media coverage by Yerkir Media*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2100400223374569&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682214631&sdata=ns0Dq2txmRhQ8o3rFcPPJpNDY2q6QNnxekJ1kqHXbyU%3D&reserved=0)  *22.  [Yerkir Media TV covering "Let's speak about the development of border communities"](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.youtube.com%2Fwatch%3Fv%3D0rCjwSGYWK0%26feature%3Dyoutu.be%26fbclid%3DIwAR0l3e7WP15GQvKOlAab1xz_AscV-Rp6BOVACAt7NvW6sZk-GabHsgEVdL0&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682224641&sdata=kQPrMQ5Iqx37KDwebWKs8ancbTejjO3X9PV9c%2BQ2O6Q%3D&reserved=0)*  *23.*[*Announcement about media coverage by Voice of Armenia*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2105406119540646&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682234650&sdata=2Ox3aHaBSeG3mcrcBfTNQZqjW0ZrMhY4QygonbRV1W0%3D&reserved=0)  *24.*[*Voice of Armenia about Davit Yeganyan's bakery*](https://eur03.safelinks.protection.outlook.com/?url=http%3A%2F%2Fgolosarmenii.am%2Farticle%2F76717%2Ffirmennye-bulochki-ot-davida%3Ffbclid%3DIwAR0EW6HVrPM7fmhZnjRMCKe-4jqb3olaD3y8UaYIMppwO51b62VWbd6Ceyw&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682234650&sdata=2NFm5zPrM2hs3pBGrTDKXUQ7W2Pe55YTLUZ6rQg5m40%3D&reserved=0)  *25.*[*Announcement of Instagram page launch*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2112400165507908&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682244655&sdata=yYP3iLXW5QcekgTGxaArSKJubV33Hcac6FIA2sBHG34%3D&reserved=0)  *26.*[*Official Instagram page*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.instagram.com%2Fhumansoftavush%2F%3Ffbclid%3DIwAR3TO8z7z-yizNo6RQXim8mxV5EcJyGrLjT9fsa9JI-mYpCoseE-tfDOeoU&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682254660&sdata=CO91fXuL7cxS7SsDFS7DUA7mKPzkKyO77sDn6%2FOnwpU%3D&reserved=0)  *27.*[*“Aravot Luso” program announcement*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2114494691965122&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682254660&sdata=MizP0%2BDK4Vvdsp4miI9pcWPpofrly5NNahXbUDCmrUs%3D&reserved=0)  *28.*[*FB post on Chinari Satsil Women Cooperative*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2115370498544208&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682264665&sdata=HKGY9ojT0zAR6x7iQYcC18qPKZKlrtGU09kOolKiito%3D&reserved=0)  *29.*[*Announcement about media coverage on Chinari Satsil by Public TV*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2118091098272148&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682264665&sdata=Nbpm%2FRAozarYaEUpth1TgvuOh%2FdCa6H2racVVJHoGH8%3D&reserved=0)  *30.*[*Video of "Aravot Luso" program on the Public TV with Dmitry Mariasin and 7 women from Chinari*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.youtube.com%2Fwatch%3Fv%3D8XKSiz1wjPE%26feature%3Dyoutu.be&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682274674&sdata=8Ow4qwsgJql5dO4AP%2BghqOp5jVLhjkAGVcEnWy2hksE%3D&reserved=0)  *31.*[*Announcement Armen Tiraturyan’s interview at the Public Radio*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2120993784648546&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682284679&sdata=S5lCqU%2B6kk4pz3svaUU7PctoQqJi5alUxq3qROOS7kg%3D&reserved=0)  *32.*[*Armen Tiraturyan’s interview by Public Radio*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fsoundcloud.com%2Farmradio%2Fundp%3Ffbclid%3DIwAR07jF-xXdo-OlwTAjgbOKfay_2DFSSbQCVTWkbjfP2E_PcwhBL5VEjWSRc&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682284679&sdata=X%2FJHkS0U2PfH94KZzYvhzItSVyFmKyJa2MMbYH%2Fl2sE%3D&reserved=0)  *33.*[*Greenhouse in Chinari by Azatutyun TV*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2Fazatutyun%2Fposts%2F2434162029962493&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682294693&sdata=pV8JHFzTew44zFJrZHbmPQawjo7%2FDjMwSHcHKu4jNrk%3D&reserved=0)  *34.*[*Announcement about media coverage by Azatutyun TV*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2144310248983566&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682304698&sdata=71XCyoy6hhfriLhSrn5TShKbGA8kQmB6mwRWBgpFr4Q%3D&reserved=0)  *35.*[*Media coverage by Azatutyun TV*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2Fazatutyun%2Fvideos%2F315752189088371%2F&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682304698&sdata=69TT362LHLviOZd4acLuRyOlljwT8ODMUw2dRFbYkrk%3D&reserved=0)  *36.*[*Announcement about media coverage by Azatutyun TV*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2141276129286978&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682314707&sdata=cmSYrDlXcFQnJ7OnV45w3OUZi3hUHFlxdqpCZ%2FGlP%2Fo%3D&reserved=0)  *37.*[*Event held for the beneficiaries of the project in Ijevan*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2180942668653657&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682324712&sdata=LPqWV67p0fHzEhriWj9UoGm2GrYyuqrkQUWjV9GqOy4%3D&reserved=0)  *38.*[*Video about project beneficiary Anzhela Manasyan and her team*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2188312234583367&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682324712&sdata=PqNLW7iRdhRymKcimaIDdEdllA1kBVpQtcYD6dvYEqE%3D&reserved=0)  *39.*[*Video about Mariam Sarhatyan, beneficiary of the project*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2194848600596397&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682334717&sdata=plaCBKJsAv%2BQsSPW%2BYmGys3dJ%2FTnOi3JtEeDY1wxuCs%3D&reserved=0)  *40.*[*Dmitry Mariyasin’s visit to follow the process of the implemented projects*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2197841970297060&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682344731&sdata=EKZb5bii31%2BmkC6tFORvJm7sj0zzh2IVwEoId5M%2FyUQ%3D&reserved=0)  *41.*[*Video about Sonya Matinyan's motivating story*](https://eur03.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.facebook.com%2FUNDPArmenia%2Fposts%2F2188335861247671&data=02%7C01%7Cgayane.manvelyan%40undp.org%7C02343f93c22f460544db08d6d20608a5%7Cb3e5db5e2944483799f57488ace54319%7C0%7C0%7C636927320682344731&sdata=G7F0w6xt9piVe5iCxAFDyG6LJ2plppH3J6PA63PQRVI%3D&reserved=0)  **VVII. EVALUATIONS**   * *Indicate project evaluations (planned and conducted); the numb.er of management responses completed and pending; other important highlights.*   Project Evaluation is planned in the final implementation year of the Project (2020).  **VVIII. PRODOC CHANGES, HORIZON SCANNING**   * *Indicate necessary changes conducted or to be conducted to the prodoc. For substantive revision, along with the revised prodoc provide brief LPAC notes to the approval of Project Board.*   No revisions or changes in the Prodoc were initiated in the reporting period.  **IX. VALIDATION OF RESULTS (FIELD VISIT) AND QUALITY ASSURANCE**   * *Annual validation of results to be provided with Q2 and Q4 SPRs. Lessons learned are part of this document. Please keep lessons learned highly strategic.* * *Update quality assurance report in the system for discussion with manager. It is submitted in the system in Q4 only.*   The Quality Assurance Report for 2018 is attached*.*  **X. FUTURE ACTIONS, WORK PLAN**   * *Indicate key actions ahead.*   *•* The start of kindergarten construction in Norashen.  • The start of horticulture center construction in Ptghavan.  • Construction of 2 street lighting systems in Berd area.  • Launch of initial works towards establishing Berd legume collection center with WFP  • Drip irrigation installation on 2 ha of land.  • Launch of planning exercise in 3 new communities.  • Purchase of briquetting equipment (in end of May)  • Installation of internal drip irrigation in Aknaghbyur community.  • First batch of training programmes organised for the Project beneficiaries with MSU/ECFS.  • Installation and payment of flour milling complex in Tsaghkavan   * *Attach multiyear AWP from Prodoc (sample is attached).* | |

# Results Framework[[2]](#footnote-3)

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Intended Outcome as stated in the UNDAF/Country [or Global/Regional] Programme Results and Resource Framework:**  **OUTCOME 1.2. Vulnerable groups, in particular women and youth, have greater access to economic opportunities in the regions of Armenia** | | | | | | | | | | | | | | | | | | | | |
| **Outcome indicators as stated in the Country Programme [or Global/Regional] Results and Resources Framework, including baseline and targets:**  **Proportion of employed population living in poverty, Baseline- 22.4 Target 2015 - 5**  **Ratio of unemployment rate of women to the unemployment rate of men Baseline- 1.6 Target 2015 -1.3** | | | | | | | | | | | | | | | | | | | | |
| **Applicable Output(s) from the UNDP Strategic Plan:**  **1.2.1. National and local capacities to develop and implement innovative and diversified income-generating policies and practices targeting the most vulnerable groups strengthened.** | | | | | | | | | | | | | | | | | | | | |
| **Project title and Atlas Project Number:** **Integrated Support to Rural Development: Building Resilient Communities 00081907** | | | | | | | | | | | | | | | | | | | | |
| **EXPECTED OUTPUTS** | **OUTPUT INDICATORS[[3]](#footnote-4)** | **DATA SOURCE** | **BASELINE** | | TARGETS (by frequency of data collection) | | | | | | | | | | | | | | DATA COLLECTION METHODS & RISKS | |
| **Value** | **Year** | **Year 1**  **(2015)** | | **Year 2**  **(2016)** | | **Year 3**  **(2017)** | | **Year 4**  **(2018)** | | **Year**  **5** **(2019)** | | **Year**  **6** **(2020)** | | FINAL | |  |
|  |  |  |  |  | **Planned** | **Actual** | **Planned** | **Actual** | **Planned** | **Actual** | **Planned** | **Actual** | **Planned** | **Actual** | **Planned** | **Actual** | **Planned** | **Actual** |  |
| **Output 1 Development planning for 45 bordering communities conducted** | ***1.1*** *Number of Integrated community development plans.* | *Community development plans*  *Project reports* | 0 | 2014 | *8* | *8* | 12 | 12 | 8 | 8 | 10 | 10 | *7* | *1* | *0* |  | *45* | *36* |  |
| **Output 2**  **Community sustainability activities on agriculture and agro processing implemented** | *2.1 Number of new CBO’s;* | *CBO registration documentation Project report* | 0 | 2014 | *1* | *0* | 3 | 0 | 3 | 4 | 3 | 3 | *1* | *0* | *0* |  | *8* | *7* |  |
| *2.2 Number of new job opportunities;* | *Project report* | *0* | *2014* | *0* | *0* | *80* | *64* | *200* | *200* | *220* | *300* | *100* | *0* | *50* |  | *564* | *714* |  |
| *2.3 Number of training courses.* | *Project report* | *0* | *2014* | *0* | *0* | *2* | *1* | *2* | *0* | *3* | *0* | *6* | *0* | *0* |  | *6* | *0* |  |
| *2.4 Number of people trained* | *Registration lists* | *0* | *2014* | *0* | *0* | *40* | *25* | *150* | *0* | *120* | *78* | *50* | *0* | *50* |  | *60* | *103* |  |
| *2.5 Volumes of products flown through collection centers* | *The financial documentation of the collection center*  *Project report* | *0* | *2014* | *0* | *0* | *0* | *0* | *1000* | *0* | *100* | *15* | 10 | 0 | 10 |  | *1000* | *15* |  |
| **Output 3**  **Community sustainability activities on energy efficiency/ sustainable water management/ infrastructure rehabilitation implemented** | *3.1 Number of community infrastructure rehabilitated* | *Construction handover acts*  *Project report* | *0* | *2014* | *0* | *0* | *4* | *1* | *6* | *6* | *5* | *6* | *7* |  | *7* |  | *10* | *13* |  |
| *3.2 Water saving technologies introduced on 50 ha of land* | *Project reports* | *0* | *2014* | *0* | *0* | *5* | *0* | *10* | *15* | *35* | *35* | *21.4* |  |  |  | *50* | *50* |  |
| *3.3 Number of population benefitting from access to safe drinking water and other infrastructures* | *Handover acts*  *Project report* | *0* | *2014* | *0* | *0* | *4000* | *2350* | *6000* | *6000* | *5000* | *5000* | *5000* |  | *5000* |  | *25000* | *13350* |  |

**OFFLINE RISK LOG**

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **#** |  | **Description** | **Risk Category** | **Impact &**  **Probability** | **Risk Treatment / Management Measures** | **Risk Owner** |
|  | **GUIDANCE:** | Enter a brief description of the risk. Risk description should include future event and cause.  Risks identified through HACT, SES, Private Sector Due Diligence, and other assessments should be included. | Social and Environmental  Financial  Operational  Organizational  Political  Regulatory  Strategic  Other  Subcategories for each risk type should be consulted to understand each risk type (see Enterprise Risk Management Policy) | Describe the potential **effect** on the project if the future event were to occur.  Enter **probability** based on 1-5 scale (1 = Not likely; 5 = Expected)  Enter **impact** based on 1-5 scale (1 = Low; 5 = Critical) | What actions have been taken/will be taken to manage this risk. | The person or entity with the responsibility to manage the risk. |
| 1 |  | Worsening of the situation on Armenia-Azerbaijan border (cease-fire violations) | Political | may create difficulties/security restrictions for operating in certain communities and impose risk for sustainability of actions.  I = 4 high  P = 4 high | Project will follow instructions from UN DSS for the trips to those communities (additional security measures may be taken into account). | Project |
| 2 |  | fluctuations of currency exchange rates, increase of prices for materials, equipment, machinery etc. | Financial | May result in Insufficiency of funds.  I = 3 medium  P = 3 medium | Attracting additional funds from the communities and beneficiaries, establishing public private partnerships, leveraging funds with other organizations / projects operating in the region. | Project |
| 3 |  | The internal political situation in Armenia may restrict and delay the project implementation in the target communities. | Political | Certain reputational risk and undermined project impact.  I = 4 high  P = 4 high | Continue acting in accord with the principles of neutrality and impartiality. | Project |
| 4 |  | Certain reputational risk and undermined project impact | Operational | limited resources to address all the needs which will be included in community development plan.  I = 3 Medium  P = 3 medium | Proper communication plan with the communities regarding the capacity and scale of the project. Continuous search for partners (institutional donors, government, and private parties) to provide resources for components of the plans not covered under this project. | Project |
| 5 |  | The Project-founded start-ups and organizations collapse after the Project's life cycle. | Regulatory | Undermined long-term sustainability of the developments implemented by the project.  I = 3 Medium  P = 3 medium | Set of measures addressing sustainability aspects for the developments should include built-in mechanisms for income generation of secured financing to cover operational maintenance of the facilities set-up by the project; as well as promoting and enforcing sense of ownership and responsibility in local communities and governance bodies towards set-up structures. | Project |

# ANNUAL/MULTIYEAR WORK PLAN AND BUDGET FROM PRODOC [[4]](#footnote-5)[[5]](#footnote-6)

*All anticipated programmatic and operational costs to support the project, including development effectiveness and implementation support arrangements, need to be identified, estimated and fully costed in the project budget under the relevant output(s). This includes activities that directly support the project, such as communication, human resources, procurement, finance, audit, policy advisory, quality assurance, reporting, management, etc. All services which are directly related to the project need to be disclosed transparently in the project document.*

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **EXPECTED OUTPUTS** | **PLANNED ACTIVITIES** | **Planned Budget by Year** | | | | | | **RESPONSIBLE PARTY** | **PLANNED BUDGET** | | |
| Y1  2015 | Y2  2016 | Y3  2017 | Y4  2018 | Y5  2019 | Y6  2020 |  | Funding Source | Budget Description | Amount |
| **Output 1:**  *National and local capacities to develop and implement innovative and diversified income-generating policies and practices targeting the most vulnerable groups strengthened.*  *Gender marker:GEN2* | Activity 1: Development Panning | 31,892.34 | 60,343.09 | 70,200.00 | 43,200.00 | 34,668.00 | 0 |  | RUS GOV | local consultants | 0.00 |
| Contractual Services/Individuals | 30,100.00 |
| Travel | 0.00 |
| Material and Goods | 0.00 |
| Audiovisual & Printing/production | 2,000.00 |
| Miscellaneous | 0.00 |
| Contractual Services/Companies | 0.00 |
| Foreign Exchange Currency Loss | 0.00 |
| Facilities and Administration | 2,568.00 |
| **Sub-Total for Output 1** | | | | | | | | | | 34,668 |
| Activity 2: Agricultural development, Agro-processing | 4,783.07 | 69,726.39 | 1,011,960.00 | 696,600.00 | 853,200.00 | 124,200.00 |  | RUS GOV | Local Consultants | 15,000.00 |
| Contractual Services/Individuals | 70,000.00 |
| Contractual Services/Companies | 310,000.00 |
| Materials and Goods | 350,000.00 |
| Communication and Audio Visual | 0.00 |
| Travel | 45,000.00 |
| Miscellaneous | 0.00 |
| Facilities and Administration | 63,200.00 |
| **Sub-Total for Output 2** | | | | | | |  | | | **853,200.00** |
| Activity 3: Infrastructure rehabilitation | 0.00 | 60,895.13 | 614520 | 577800 | 804600 | 141480 |  | RUS GOV | Local Consultants | 40,000.00 |
| Contractual Services/Individuals | 65,000.00 |
| Contracutal Services/Companies | 640,000.00 |
| Communication and Audio Visual | 0.00 |
| Audiovisual and Printing/Production | 0.00 |
| Miscellaneous | 0.00 |
| Facilities and Administration | 59,600.00 |
| 0 | 0 | 5154.58 | 0 | 0 | 0 | Voskevan Village Municipality | Contractual services-Companies | 0 |
| Facilities and Administration | 0 |
| 0 | 0 | 27223.6 | 48327.99 | 0 | 80286.19 | ARM GOV | Contracatual services-Companies | 0 |
| Facilities and Administration | 0 |
|  | Activity 4: Project implementation | 56,886.88 | 102,154.31 | 127,597.50 | 135,690.45 | 185,992.15 | 79,714.41 |  | RUS GOV | Programme Management Cost | 6,115.00 |
| Local Consultants | 5,000.00 |
| Contractual Services/Individuals | 67,000.00 |
| Travel | 7,000.00 |
| Contracutal Services/Companies | 0.00 |
| Equipment and Furniture | 2,000.00 |
| Materials and Goods | 0.00 |
| Rental and Main Other Furniture | 9,000.00 |
| Communication and Audio Visual | 25,000.00 |
| Supplies | 1,000.00 |
| Audit fee | 2,500.00 |
| Rental and Maint. Premises | 15,000.00 |
| Rental and Maint of Info Tech Eq | 0.00 |
| Rental and Maint of Other Equip | 4,600.00 |
| Audiovisual and Printing/Production | 15,000.00 |
| Miscellaneous | 10,000.00 |
| Training, Workshop and Conferences | 3,000.00 |
| Foreign Exchange Currency Loss | 0.00 |
| Facilities and Administration | 6,115.00 |
| **Evaluation (as relevant)** |  |  |  |  |  |  |  |  |  |  |  |
| **General Management Support** |  |  |  |  |  |  |  |  |  |  |  |
| **TOTAL** |  | **93,562.29** | **293,118.92** | **1,856,655.68** | **1,501,618.45** | 1,878,460.15 |  |  |  |  |  |

1. The report shall be evidence-based, short but informative. It shall be on the level of statements rather than providing a description of inputs and processes. Add up information through monitoring cycles. The final report will contain all years of the project. Use results language indicating the change vis-à-vis the baseline and target. [↑](#footnote-ref-2)
2. UNDP publishes its project information (indicators, baselines, targets and results) to meet the International Aid Transparency Initiative (IATI) standards. Make sure that indicators are S.M.A.R.T. (Specific, Measurable, Attainable, Relevant and Time-bound), provide accurate baselines and targets underpinned by reliable evidence and data, and avoid acronyms so that external audience clearly understand the results of the project. [↑](#footnote-ref-3)
3. It is recommended that projects use output indicators from the Strategic Plan IRRF, as relevant, in addition to project-specific results indicators. Indicators should be disaggregated by sex or for other targeted groups where relevant. [↑](#footnote-ref-4)
4. Cost definitions and classifications for programme and development effectiveness costs to be charged to the project are defined in the Executive Board decision DP/2010/32 [↑](#footnote-ref-5)
5. Changes to a project budget affecting the scope (outputs), completion date, or total estimated project costs require a formal budget revision that must be signed by the project board. In other cases, the UNDP programme manager alone may sign the revision provided the other signatories have no objection. This procedure may be applied for example when the purpose of the revision is only to re-phase activities among years. [↑](#footnote-ref-6)